

SWISCo Risk Register (as at 08/12/2025)

Increased in score from the previous review
Decreased in score from the previous review
Score stayed the same



Risk Type	Code	Risk Title	Accountable Officer	Risk Completion Officer	Unmitigated Score	Current Mitigated Score	Last Review	Movement
Strategic Risk	ST90	SWISCo - Failing to deliver the commitments agreed in the business plan and SLA agreements	Matt Reeks	Matt Reeks	20	15	28/11/2025	—
	ST91	SWISCo - Failure to comply with current legislation in the delivery of our services	Matt Reeks	Matt Reeks	25	15	28/11/2025	▼

Total Strategic Risks = 2

Corporate Risk	CP113	Failure to properly manage volunteer Friends Groups	Matt Reeks	Neil Coish	12	4	27/11/2025	▼
	CP102	Reputation of SWISCo / effective communication	Matt Reeks	Paul Luscombe	12	9	26/11/2025	—
	CP118	Failure to adequately prepare for and respond to extreme weather	Matt Reeks	Ian Jones	15	9	27/11/2025	—
	CP107	Recruitment and Retention	Matt Reeks	Kim Smith	16	6	28/11/2025	—
	CP112	Lack of resources for extra requirements relating to new housing developments and growth	Matt Reeks	Paul Luscombe	12	12	09/10/2025	—
	CP108	Failure of Torbay Council's mandatory policies and procedures not meeting SWISCo's needs.	Matt Reeks	Paul Luscombe	12	8	26/11/2025	—
	CP105	Failure to capture and have reliable data will negatively impact SWISCo's service performance	Matt Reeks	Paul Luscombe	12	12	09/09/2025	—
	CP115	Operator's Licence ('O' Licence') sanctions	Matt Reeks	Paul Luscombe	15	10	09/10/2025	—
	CP101	Health and wellbeing of staff	Matt Reeks	Kim Smith	20	4	28/11/2025	▼
	CP104	Failure to comply with Occupational Health & Safety Legislation and Guidance	Matt Reeks	Molly Bryan	20	15	26/11/2025	—
	CP106	Cost of service delivery outstrips available resources and budget	Matt Reeks	Paul Luscombe	16	12	25/11/2025	—
	CP110	Failure of commissioning agreement to recognise impact of financial pressures beyond SWISCo control	Matt Reeks	Paul Luscombe	16	12	25/11/2025	▼
	CP116	Failure to have access to long term funding for asset replacement	Matt Reeks	Paul Luscombe	20	15	25/11/2025	—
	CP119	Failure to have an effective, efficient and resilient supply chain	Matt Reeks	Paul Luscombe	16	9	25/11/2025	—
	CP109	Failure to have suitable capacity in place to allow for commercial growth	Matt Reeks	Paul Luscombe	15	9	26/09/2025	—
	CP117	Loss of Tor Park Road waste transfer and management facility due to fire	Matt Reeks	Molly Bryan	15	15	27/11/2025	—
	CP114	Lack of SWISCo engagement when the Council considers how Section 106 / CIL money is spent	Matt Reeks	Neil Coish	9	4	27/11/2025	—
	CP111	Waste management facilities insufficient to meet current demand and anticipated growth.	Matt Reeks	Neil Coish	25	15	02/12/2025	▼

Total Corporate Risks = 18
Report Key

Risk Type – the type of risk e.g. Strategic, Corporate, Service

Code – the unique number assigned to every risk

Risk Title – summarises the risk

Accountable Officer - has overall responsibility for the risk

Risk Completion Officer - is responsible for updating the risk

Unmitigated Score – is the risk score before any controls are applied

Current Mitigated Score – is the current risk score with controls applied

Last Review – the date the risk was last reviewed (updated) on SPAR.net

Direction of Travel – indicates the current score movement against the last review score.